



RCN Policy and International Department
Policy briefing 34/12
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Briefing on the Trust Special Administrator's draft report for South London Healthcare Trust and the NHS in South East London

2nd November 2012 to 13th December 2012

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Introduction

We are now in unprecedented territory of having the first Trust being put through the unsustainable regime¹, and having a Trust Special Administrator (TSA) appointed (as at July 2012). The TSA has produced its proposals for moving the South London Healthcare Trust from deficit (losing £1million a week) to a sustainable position (by saving a total of £79.1million). More details on the Trust, including its locations and services are available here: <http://www.slh.nhs.uk/> and www.tsa.nhs.uk

The proposals from the Trust Special Administrator

Details are set out in their consultation² but in summary, the proposals are to:

- Improve efficiency to levels seen in other Trusts. This could be achieved through:
 - **Staff cuts and changes to skill mix – amounting to savings of £36million.**
Details of the cuts and changes to skill mix have yet to be set out in detail. Reduction in the use of temporary and agency staff.
 - Increasing the use of operating theatres – a saving of £2million.
 - Increasing the efficiency of outpatients – a saving of £4million.
 - Changing care in hospital and the community to reduce length of stay – a saving of £6million.
 - Improving procurement – a saving of £9million.
 - Improving scientific, technical and therapeutic services – a saving of £5million.
- Develop a Bexley Heath Campus at Queen Mary's Hospital Sidcup – a saving of £5.4million.
- Make best use of buildings by selling excess land at Queen Mary's Hospital in Sidcup, sell Orpington Hospital, and ending the lease at Beckenham Beacon – a saving of 3.9million.
- The Department of Health to provide £25.1million a year until the end of current contracts towards the costs of PFI agreements.
- Change services across South East London. Summary tables in the appendix highlight the possible changes from now and in the future – a saving of £17.1million.

¹ http://www.rcn.org.uk/__data/assets/pdf_file/0007/465865/17_12_NHS_Failure_Regime_Final.pdf

² http://www.tsa.nhs.uk/sites/default/files/documents/TSA-Consultation-WEB-AW_0.pdf

The RCN and the South London Healthcare Trust

The RCN is supporting our members who will be affected through our London regional office, and we are also closely following the application of the unsustainable regime as more Trusts could fail in the future given the tough environment in the NHS and the economy more generally.

The RCN is always concerned about the impact on quality of care when there are proposals to cut staff and/or dilute skill mix given what the evidence tells us when such cuts or dilutions go too far.

Given the proposals to move location of some services we'll also be keen to ensure that patients are still able to access services within reasonable travel times and that changes are clearly driven by the need to deliver safe, effective and high quality care and not just driven by financial concerns.

Next steps and tell us what you think

The consultation runs from **2nd November to the 13th December 2012**. You can give your views in different ways:

Email your local RCN representatives: Stephen Awosunle, stephen.awosunle@rcn.org.uk; Mark Farmer, mark.farmer@rcn.org.uk; Nora Flanagan, nora.flanagan@rcn.org.uk; or to talk to us call 020 7 8413330.

Join one of our local meetings: Dates to be arranged week commencing the 19th November 2012.

Or attend one of the TSA's meetings (see the events calendar on their website here: <http://www.tsa.nhs.uk/home>) or respond to the consultation directly.

A final report, after consideration of consultation responses is due on the 7th January 2013. The Secretary of State has to make a final decision on the proposals and whether they will go forward by the 1st February 2013.

Appendix 1: Changing services in South East London – TSA proposals at November 2012

Emergency and urgent care services across south east London today

Princess Royal University Hospital	Queen Elizabeth Hospital	Queen Mary's Hospital, Sidcup	University Hospital Lewisham	St Thomas' Hospital	Guy's Hospital	King's College Hospital
Full admitting accident and emergency department	Full admitting accident and emergency department	Non-admitting urgent care centre	Full admitting accident and emergency department	Full admitting accident and emergency department	Urgent care centre	Full admitting accident and emergency department
24/7 surgical emergency admissions	24/7 surgical emergency admissions		24/7 surgical emergency admissions	24/7 surgical emergency admissions		24/7 surgical emergency admissions
24/7 emergency medicine	24/7 emergency medicine		24/7 emergency medicine	24/7 emergency medicine		24/7 emergency medicine
Critical care unit	Critical care unit		Critical care unit	Critical care unit	Critical care unit	Critical care unit
Hyper-acute stroke unit				Evelina children's hospital		Hyper-acute stroke unit
						Major Trauma Centre

Emergency and urgent care services across south east London in the future

Princess Royal University Hospital	Queen Elizabeth Hospital	Queen Mary's Hospital, Sidcup	University Hospital Lewisham	St Thomas' Hospital	Guy's Hospital	King's College Hospital
Full admitting accident and emergency department	Full admitting accident and emergency department	Non-admitting urgent care centre	Non-admitting urgent care centre (adults and children)	Full admitting accident and emergency department	Urgent care centre	Full admitting accident and emergency department
24/7 surgical emergency admissions	24/7 surgical emergency admissions			24/7 surgical emergency admissions		24/7 surgical emergency admissions
24/7 emergency medicine	24/7 emergency medicine			24/7 emergency medicine		24/7 emergency medicine
Critical care unit	Critical care unit			Critical care unit	Critical care unit	Critical care unit
Hyper-acute stroke unit				Evelina children's hospital		Hyper-acute stroke unit
						Major Trauma Centre

Maternity services across south east London today

Princess Royal University Hospital	Queen Elizabeth Hospital	Queen Mary's Hospital, Sidcup	University Hospital Lewisham	St Thomas' Hospital	Guy's Hospital	King's College Hospital
Obstetric and co-located midwife-led birthing unit	Obstetric-led birth unit		Obstetric and co-located midwife-led birthing unit	Obstetrics and co-located midwife-led birthing unit		Obstetrics and midwife-led birthing unit
Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care		Ante-natal and post-natal outpatient care

Maternity services across south east London in the future

Princess Royal University Hospital	Queen Elizabeth Hospital	Queen Mary's Hospital, Sidcup	University Hospital Lewisham	St Thomas' Hospital	Guy's Hospital	King's College Hospital
Obstetric and co-located midwife-led birthing unit	Obstetric-led birth unit		Potential obstetric and co-located midwife-led birthing unit	Obstetrics and co-located midwife-led birthing unit		Obstetrics and midwife-led birthing unit
Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care	Ante-natal and post-natal outpatient care		Ante-natal and post-natal outpatient care

Planned care across south east London today

Princess Royal University Hospital	Queen Elizabeth Hospital	Queen Mary's Hospital, Sidcup	University Hospital Lewisham	St Thomas' Hospital	Guy's Hospital	King's College Hospital
Non-complex inpatient elective care and day cases	Non-complex inpatient elective care and day cases	Non-complex inpatient elective care and day cases	Non-complex inpatient elective care and day cases	Non-complex inpatient elective care and day cases	Non-complex inpatient elective care and day cases	Non-complex inpatient elective care and day cases
Complex inpatient surgery	Complex inpatient surgery		Complex inpatient surgery	Complex inpatient surgery	Complex inpatient surgery	Complex inpatient surgery
				Specialist elective care	Specialist elective care	Specialist elective care
Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics

Planned care across south east London in the future

Princess Royal University Hospital	Queen Elizabeth Hospital	Queen Mary's Hospital, Sidcup	University Hospital Lewisham	St Thomas' Hospital	Guy's Hospital	King's College Hospital
Some non-complex inpatient elective care and day cases	Some non-complex inpatient elective care and day cases	Day case surgery	Non-complex inpatient elective care and day cases	Some non-complex inpatient elective care and day cases	Some non-complex inpatient elective care and day cases	Some non-complex inpatient elective care and day cases
Complex inpatient surgery	Complex inpatient surgery			Complex inpatient surgery	Complex inpatient surgery	Complex inpatient surgery
				Specialist elective care	Specialist elective care	Specialist elective care
Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics	Outpatients and diagnostics